**CLIENT 10272** 

#### MUN CPAS, LLP 2901 DOUGLAS BLVD, STE 290 ROSEVILLE, CA 95661 (916) 774-4208

March 29, 2024

Rural Community Assistance Corporation 3120 Freeboard Drive Suite 201 West Sacramento, CA 95691

FEDERAL ID: 94-2512284

Dear Client:

Your Federal Return of Organization Exempt from Income Tax, with Submission ID 6812142024087090k9hz, was acknowledged as accepted by the Internal Revenue Service on March 27, 2024. No tax is payable with the filing of this return. If you have questions about the return, please call the IRS Tax Help number, 1-800-829-4933.

Please be sure to call if you have any questions.

Sincerely,

Bradley J. Bartells, CPA

### Form **8879-TE**

#### IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2022, or fiscal year beginning 10/01 , 2022, and ending 9/30 , 20 2023

EIN or SSN

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879TE for the latest information.

94-2512284 RURAL COMMUNITY ASSISTANCE CORPORATION Name and title of officer or person subject to tax SUZANNE ANARDE-DEVENPORT CEO Part I Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here . . . . 2a Form 990-EZ check here . . 3a Form 1120-POL check here 4a Form 990-PF check here... 5a Form 8868 check here . . . . 6a Form 990-T check here. . . . **7a Form 4720** check here . . . . 8a Form 5227 check here 9a Form 5330 check here . . . . b Amount of credit payment requested (Form 8038-CP, Part III, line 22).... 10b 10a Form 8038-CP check here. Part II Declaration and Signature Authorization of Officer or Person Subject to Tax X I am an officer of the above entity or I I am a person subject to tax with respect to Under penalties of perjury, I declare that (name of entity) \_\_\_\_\_\_\_, (EIN) \_\_\_\_\_\_, (EIN) \_\_\_\_\_\_, and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X | authorize MUN CPAS, LLP 10272 to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. aure (liarde-Devensor+ 3/26/2024 Part III **Certification and Authentication** ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. 68121495833 Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature BRADLEY J. BARTELLS, CPA **ERO Must Retain This Form — See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

#### MANN, URRUTIA, NELSON, CPAS & ASSOC., LLP 2901 DOUGLAS BLVD, SUITE 290 ROSEVILLE, CA 95661 (916) 774-4208

December 5, 2023

Suzanne Anarde-Devenport Rural Community Assistance Corporation 3120 Freeboard Drive Suite 201 West Sacramento, CA 95691

Dear Suzanne:

Your 2022 Federal Return of Organization Exempt from Income Tax will be electronically filed with the Internal Revenue Service upon receipt of a signed Form 8879-TE - IRS e-file Signature Authorization. No tax is payable with the filing of this return.

Enclosed is your 2022 California Exempt Organization Annual Information Return. The original should be signed at the bottom of page one. Please additionally mail in the Form 3509, with the Advocacy Statement, with this return. No tax is payable with the filing of this return. Mail the California return on or before August 15, 2024 to:

FRANCHISE TAX BOARD P.O. BOX 942857 SACRAMENTO, CA 94257-0700

Enclosed is your California Registration/Renewal Fee Report to the Attorney General. The original should be signed at the bottom of page one. There is a fee due of \$800 payable by August 15, 2024. Please aditionally include the RRF-1 Government Funding Agencies PDF behind the statements page. Make the check or money order payable to "Department of Justice" and mail your California report on or before August 15, 2024 to:

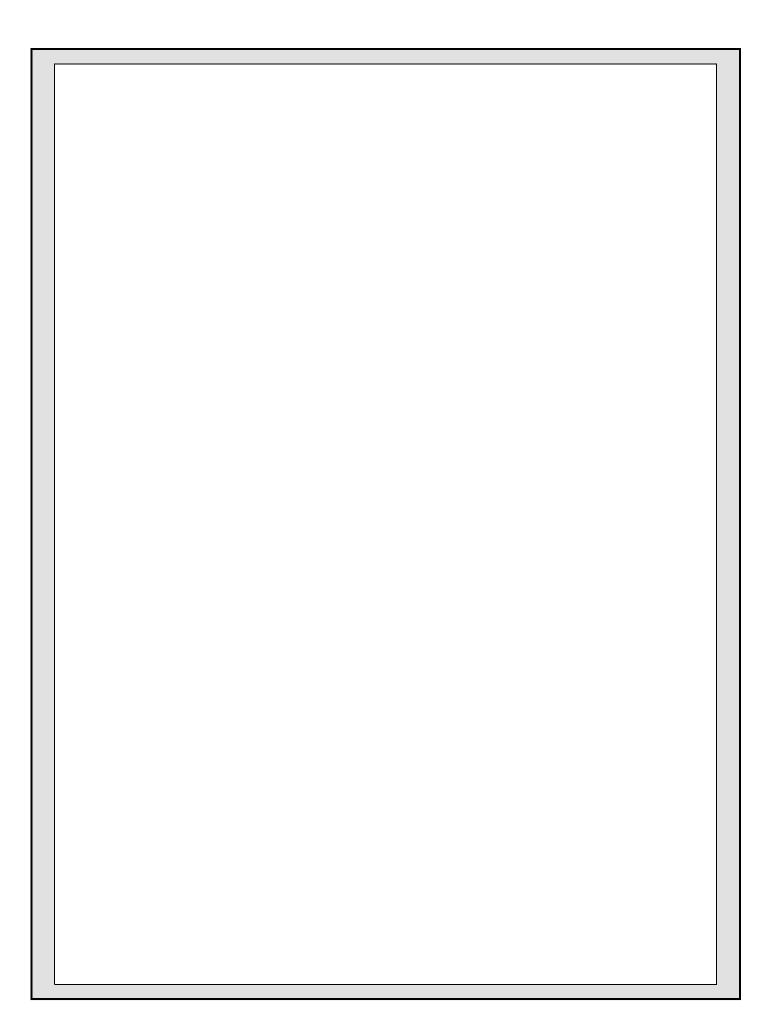
REGISTRY OF CHARITABLE TRUSTS P.O. BOX 903447 SACRAMENTO, CA 94203-4470

Enclosed is your CT-12F to the Charitable Activities Section Oregon Department of Justice. Please include Form 990, Part VII with this filing. The original should be signed at the bottom of page two. There is a fee due of \$20 payable by August 15, 2024. Make the check or money order payable to "Oregon Department of Justice" and mail your Oregon report on or before August 15, 2024 to:

CHARITABLE ACTIVITIES SECTION OREGON DEPARTMENT OF JUSTICE 100 SW MARKET STREET PORTLAND, OR 97201-5702

Please be sure to call us if you have any questions.

Sincerely, Bradley J. Bartells, CPA



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Z	u	ZZ

# FEDERAL EXEMPT ORGANIZATION TAX SUMMARY

# PAGE 1

### **RURAL COMMUNITY ASSISTANCE CORPORATION**

DEVENUE	2022	2021	DIFF
REVENUE CONTRIBUTIONS AND GRANTS PROGRAM SERVICE REVENUE INVESTMENT INCOME. OTHER REVENUE.	31,334,044	27,304,510	4,029,534
	6,017,683	5,276,687	740,996
	2,325,706	295,206	2,030,500
	-11,762	-3,978	-7,784
TOTAL REVENUE	39,665,671	32,872,425	6,793,246
EXPENSES  GRANTS AND SIMILAR AMOUNTS PAID  SALARIES, OTHER COMPEN., EMP. BENEFITS  OTHER EXPENSES	3,067,544	2,900,159	167,385
	20,115,191	17,060,448	3,054,743
	10,949,546	8,180,692	2,768,854
TOTAL EXPENSES	34,132,281	28,141,299	5,990,982
NET ASSETS OR FUND BALANCES REVENUE LESS EXPENSES. TOTAL ASSETS AT END OF YEAR. TOTAL LIABILITIES AT END OF YEAR. NET ASSETS/FUND BALANCES AT END OF YEAR.	5,533,390	4,731,126	802,264
	196,674,615	196,708,835	-34,220
	104,760,211	111,520,849	-6,760,638
	91,914,404	85,187,986	6,726,418

2022	CALIFORNIA 199 TAX SUMMARY	PAGE 1
	RURAL COMMUNITY ASSISTANCE CORPORATION	94-2512284

RECEIPTS AND REVENUES	2022	2021	DIFF
GROSS SALES OR RECEIPTS. GROSS CONTRIBUTIONS, GIFTS, & GRANTS. TOTAL GROSS RECEIPTS TOTAL COSTS. TOTAL GROSS INCOME	8,450,335 31,334,044 39,784,379 0 39,784,379	5,673,108 27,304,510 32,977,618 0 32,977,618	2,777,227 4,029,534 6,806,761 0 6,806,761
EXPENSES TOTAL EXPENSES EXCESS RECEIPTS OVER EXPENSES	34,250,989 5,533,390	28,246,492 4,731,126	6,004,497 802,264
FILING FEE FILING FEE BALANCE DUE	0	0	0

2022

### **GENERAL INFORMATION**

PAGE 1

RURAL COMMUNITY ASSISTANCE CORPORATION

94-2512284

#### FORMS NEEDED FOR THIS RETURN

990, SCH A, SCH B, SCH C, SCH D, SCH I, SCH J, SCH K, SCH O, SCH R  $8868\,$ FEDERAL:

CALIFORNIA: 199, SCH B, RRF-1

#### **CARRYOVERS TO 2023**

NONE

# Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automatic 6-Month Extension of Time. Only sub	mit origin	al (no copies needed).			
All corporations required to file an income tax return other the			ps, REI	MICs, and	trusts must
use Form 7004 to request an extension of time to file incom  Name of exempt organization or other filer, see instructions.	e tax returns	5.	Taxpa	er identificat	ion number (TIN)
Type or			, ,		
print RURAL COMMUNITY ASSISTANCE CO	94-2512284				
File by the Number, street, and room or suite number. If a P.O. box, see		214	J= 1	231220-	<b>T</b>
due date for filing your 3120 FREEBOARD DRIVE #201					
return. See City, town or post office, state, and ZIP code. For a foreign ad	ldress, see instru	actions.			
WEST SACRAMENTO, CA 95691					
Enter the Return Code for the return that this application is	for (file a se	parate application for each return)			01
Application	Return	Application			Return
ls For	Code	ls For			Code
Form 990 or Form 990-EZ	01	Form 1041-A			08
Form 4720 (individual)	03	Form 4720 (other than individual)			09
Form 990-PF	04	Form 5227			10
Form 990-T (section 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-T (trust other than above)	06	Form 8870			12
Form 990-T (corporation)	07				
Telephone No. ► 916 447-9832  If the organization does not have an office or place of but this is for a Group Return, enter the organization's four check this box ► . If it is for part of the group, the extension is for.	ır digit Group	e United States, check this box	f this is		
1 I request an automatic 6-month extension of time until for the organization named above. The extension is fo     ▶ □ calendar year 20 □ or     ▶ ☒ tax year beginning 10/01 □ , 20 22  2 If the tax year entered in line 1 is for less than 12 mor □ Change in accounting period	r the organiz _, and endir	ng <u>9/30</u> , <sup>20</sup> <u>23</u> .	zation nal retu		
3a If this application is for Forms 990-PF, 990-T, 4720, or nonrefundable credits. See instructions.	6069, enter	the tentative tax, less any	3 a	\$	0.
<b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or tax payments made. Include any prior year overpayments			3 b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include yo EFTPS (Electronic Federal Tax Payment System). See	ur payment of instructions	with this form, if required, by using	3с	\$	0.
<b>Caution:</b> If you are going to make an electronic funds withdigayment instructions.	rawal (direct	debit) with this Form 8868, see Form 8	453-TE	and Form	n 8879-TE for

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

# Form **990**

**Return of Organization Exempt From Income Tax** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For t	he 2022 calen	dar year, or tax year begin	ning 10/01	1	, 202	2, and endi	<b>ng</b> 9/	30	,	<b>20</b> 2023	
В	Check	if applicable:	С						<b>D</b> Employ	er identi	fication number	
	А	ddress change	RURAL COMMUNITY	ASSISTANO	CE CORF	PORATION	I		94-2	25122	284	
	$\square_{N}$	lame change	3120 FREEBOARD D				-		E Telepho			
	$\blacksquare$	nitial return	WEST SACRAMENTO,		(916	5) 4	47-2854					
	_	nal return/terminated			(31)	, 1	17 2004					
	$\blacksquare$	mended return			<b>G</b> Gross re	oointo (	\$ 39,784,	270				
	$\blacksquare$		<b>F</b> Name and address of principa	l officer:				H(a) Is this	a group return			X No
	ША	pplication pending		SUZAN	INE ANARI	DE-DEVENP	ORT	` '				No No
_	Tau	avanant atatua.	SAME AS C ABOVE	) (ina	ant na )	4047(*)(1)	- I I F07	If "No,	l subordinates " attach a list.	See ins	tructions.	Шио
÷		-exempt status:	X 501(c)(3) 501(c) (	) (ins	ert no.)	4947(a)(1)	or 527	<b>-</b>				
<u>J</u>			W.RCAC.ORG	Г	ı				exemption nu			
K		n of organization:	X Corporation Trust	Association	Other	Į.	Year of forma	tion: 197	8 M s	tate of le	egal domicile: CA	<u> </u>
Pa	rt I	Summar										
	1		be the organization's miss									AND
ø			L RESOURCES AND A	<u>ADVOCACY</u>	<u>SO RUR</u>	AL COMM	<u>UNITIES</u>	<u>ACHIE</u>	VE THEI	R GC	DALS_AND_	
ä		VISIONS.										
Activities & Governance		<del></del>										
્ટ્ર	3	Check this bo	ox if the organization if the government in the government in the government.							- 1	sets.	1.0
જ	4		idependent voting members							3		10 10
es	5		r of individuals employed in							5		224
₹	6		r of volunteers (estimate if							6		10
Ç	7a		ed business revenue from						L	7a		0.
			d business taxable income							7b		0.
									Prior Year		Current Ye	
_	8	Contributions	and grants (Part VIII, line	2	27,304,510.		31,334					
Revenue	9		vice revenue (Part VIII, line						5,276,6		6,017	
ver	10								-, -,		2,325	
æ	11	Other revenu	e (Part VIII, column (A), lii	nes 5, 6d, 8c,	9c, 10c, a	nd 11e)			-3,9			762.
	12	Total revenue	e - add lines 8 through 11	(must equal F	Part VIII, c	olumn (A),	line 12)	32	2,872,4		39,665	,671.
	13	Grants and s	imilar amounts paid (Part	IX, column (A	), lines 1-3	3)		2	2,900,1	59.	3,067	,544.
	14	Benefits paid	I to or for members (Part I)	X, column (A)	, line 4)							
	15	Salaries, other	er compensation, employe	e benefits (Pa	rt IX, colu	mn (A), line	es 5-10)	1	7,060,4	48.	20,115	,191.
Expenses	16a	Professional	fundraising fees (Part IX,	column (A), lir	ne 11e)						,	
ĕ	h		sing expenses (Part IX, co									
Ä	17						<u>852,985.</u>	_	2 100 6	00	10 040	F.4.C
	17		ses (Part IX, column (A), li						8,180,6		10,949	
	18	•	es. Add lines 13-17 (must	•					8,141,2		34,132	
	19	Revenue less	s expenses. Subtract line 1	8 from line 12	<u> </u>				4,731,1		5,533	
Net Assets or Fund Balances		T-4-14-	(Dt-)/ E 16)						ng of Curren		End of Ye	
sset 3alai	20 21		(Part X, line 16)es (Part X, line 26)						6,708,8		196,674	
at A	21		•						1,520,8		104,760	
_			r fund balances. Subtract li	ne 21 from lin	ne 20			8	5,187,9	86.	91,914	<u>,404.</u>
Pa	ırt II	Signatur	re Block									
Unde	er pena	Ities of perjury, I de	eclare that I have examined this retu arer (other than officer) is based on	urn, including acco	mpanying sch	edules and sta	tements, and to	the best of n	ny knowledge	and beli	ef, it is true, correct	, and
-	p.000. B	I				. nao any mion			0/00/	000	4	
٠.		Signature of	Sizanne Chara	1- DUTTY	oort			Date	3/26/	2024	4	
Sig	gn	, and the second	U									
He	re		NE ANARDE-DEVENPO	RT			(	CEO				
			t name and title	T <sub>0</sub>			To .		<u> </u>		DTIN	
		Print/Type p	oreparer's name	Preparer's signa	iture		Date		Check	ן יי ∟	PTIN	
Pa			J. BARTELLS, CPA	BRADLEY J	. BARTEL	LS, CPA			self-employe	ed	P02363556	
	epar		MUN CPAS, LLP									
Us	e Or	1ly Firm's addre	ess 2901 DOUGLAS BL'	VD, STE 290	l				Firm's EIN	20-	0276349	
			ROSEVILLE, CA 9	5661					Phone no.	(916)	774-4208	
May	v the	IRS discuss th	nis return with the preparer	shown above	? See inst	tructions					. X Yes	No

Pan	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	21
-	RCAC PROVIDES TRAINING, TECHNICAL AND FINANCIAL RESOURCES AND ADVOCACY SO	O RURAL
	COMMUNITIES ACHIEVE THEIR GOALS AND VISIONS.	
2	Did the organization undertake any significant program services during the year which were not listed on the prior	
	Form 990 or 990-EZ?	Yes X No
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	Yes X No
	Describe the organization's program service accomplishments for each of its three largest program services, as mea	asured by expenses
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others.	the total expenses,
	and revenue, if any, for each program service reported.	
//2	(Code: ) (Expenses \$ 17,736,242. including grants of \$ ) (Revenue \$	)
	SEE_SCHEDULE_O	
4h	(Code: ) (Expenses \$ 7,111,842. including grants of \$ ) (Revenue \$	)
	CEE CCHEDITE O	
4c	(Code:) (Expenses \$4,786,683. including grants of \$) (Revenue \$	)
	SEE SCHEDULE O	
	Other program services (Describe on Schedule O.)  SEE SCHEDULE O	
	(Expenses \$ 3,156,596. including grants of \$ ) (Revenue \$	)
4e	Total program service expenses 32.791.363.	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.	3		Х
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Х	
b	Did the organization report an amount for investments — other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		Х
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Χ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.	12a	Χ	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Χ
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Χ	

# Form 990 (2022) RURAL COMMUNITY ASSISTANCE CORPORATION Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If a "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>	37		Х
	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	140
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X	
ВΛΛ	(garnbing) withings to prize withers:		Δ (	(0000)

Form 990 (2022) RURAL COMMUNITY ASSISTANCE CORPORATION

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			res	NO
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 224			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Χ
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule 0.</i>	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country	-u		
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Χ
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Χ
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
•	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	٥		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:	- 55		
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			17
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O.</i>	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
16	If "Yes," see the instructions and file Form 4720, Schedule N.  Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.	10		- 11
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would	17		
	result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		

Form 990 (2022) RURAL COMMUNITY ASSISTANCE CORPORATION 94-2512284 Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year..... 10 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 10 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 5 Χ Did the organization have members or stockholders?..... 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7h Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates?..... 10a Χ b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If "No," go to line 13....... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... **c** Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done* ... .SEE .SCHEDULE . O ...... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official...... 15a 15b X If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... 16a X **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA OR AK CO NM UT WA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website X Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records.

ANJALI SHETH 3120 FREEBOARD DRIVE STE 201 WEST SACRAMENTO CA 95691 916 447-9832

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A) Name and title	(B) Average hours per	thar		oox, an o ctor/	unles fficer truste	s pers and a ee)	ion	Reportable compensation from the organization (W-2/1099-	(E) Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other
	week (list any hours for related	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W- <u>2</u> /1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) SUZANNE ANARDE-DEVENPORT	40									
CEO	0		]	Χ				298,932.	0.	38,082.
(2) CYNTHIA SPENCER COO	$-\frac{40}{0}$		]	Х				150,448.	0.	30,176.
(3) JUANITA HALLSTROM	40									
DIR. LOAN FUND	0					Χ		144,251.	0.	29,815.
	$-\frac{40}{0}$					Х		122 507	0.	21 046
(5) JULIA HELMREICH	40					Λ		132,507.	0.	31,946.
DIRECTOR OF COMM	$-\frac{40}{0}$					Х		142,023.	0.	19,372.
(6) ANJALI SHETH	40							,		
ACTING CFO	0			Χ				127,081.	0.	32,643.
(7) DAVID FERRIER	40									
HOUSING PRGM DIR.	0					Χ		129,433.	0.	22,676.
(8) MICHAEL CARROLL	40									
VECTOR FUND DIR.	0					Χ		115,266.	0.	15,535.
(9) HOAN NGUYEN	40									
CF0	0		]	Χ				69,455.	0.	10,165.
(10) KATE HAMMARBACK	2									
BOARD MEMBER	0	Χ						0.	0.	0.
(11) CLAUDIA O'GRADY	2									
TREASURER	0	X	2	X				0.	0.	0.
(12) MARTIN MILLER	10_	.,	l I.					•		•
PRESIDENT 122 POPULA MORGANI	0	X	-	Χ				0.	0.	0.
(13) DORIS MORGAN	2	v						_	0	0
BOARD MEMBER	0	Х						0.	0.	0.
VICE PRESIDENT	-3-0	v	,	Х				_	0.	0
AICE LKESINENI	U	Χ		Λ				0.	U.	0.

Pai	T VII   Section A. Officers, Directors, 111		ney	Em	•		es,	and	a Hignest Com	ipensated Emp	oyees	(conti	nued)
		(B)			((	•							
	(A)	Average	(do	not c	heck	more	than	one	(D)	(E)		(F)	
	Name and title	hours per					is botl or/trus		Reportable compensation from	Reportable compensation from	Estima	ated am	ount
		week (list any	옥 5	Ξ	Q	Key	을 표	丌	the organization (W-2/1099-	related organizations (W-2/1099-	compe	of other nsation	from
		hours for	dir.		Officer	<i>y</i> e	Highest co employee	Former	MISC/1099-NEC)	MISC/1099-NEC)	an	rganizat d related	d
		related organiza	Individual or director	g	74	삞	yee yee	약			orga	anizatior	าร
		- tions below	Individual trustee or director	<u>a</u>		employee	ğ						
		dotted line)	stee	Institutional trustee		()	Highest compensated employee						
		iiiic)		Ö			ited						
(15)	JACKIE SCHAEFFER	2											
	BOARD MEMBER	0	X						0.	0.			0.
(16)	KEONI LEE	2	1						0.	· ·			
<u> </u>	BOARD MEMBER	2	Х						0.	0.			0.
(17)	ANDRES CANO	2	71						0.	<u> </u>			<u> </u>
<u> </u>	BOARD MEMBER	0	Х						0.	0.			0.
(10)			Λ						0.	0.			0.
(10)	CARLEEN HERRING	2			3.7				0	0			0
(10)	SECRETARY	0	X		X				0.	0.			0.
(19)	JOHN SHEEHAN	3								•			•
(00)	BOARD MEMBER	0	X						0.	0.			0.
(20)	VICKIE K. OLDMAN	_ 10 _	-						_				
	PAST PRESIDENT	0						X	0.	0.			0.
(21)	<u>NALANI FUJIMORI-KAIN</u>	2											
	PAST BOARD MEMBER	0						X	0.	0.			0.
(22)													
(23)													
(24)													
(05)													
(25)													
	Colorado								1 200 206				410
	Subtotal								1,309,396.	0.	2	30,4	
	Total from continuation sheets to Part VII, Section								0.	0.		20	0.
	<b>Total (add lines 1b and 1c)</b>								1,309,396.	0.		30,4	<u>110.</u>
2		to those i	isteu	abov	ve) v	WHO	recei	veu	more man \$100,00	o or reportable comp	ensalio	ı	
	from the organization 8											Yes	No
_												165	NO
3	Did the organization list any <b>former</b> officer, direct on line 1a? <i>If "Yes,"complete Schedule J for such</i>	tor, truste h individu	ee, ke ial	ey er	mplo	oyee	e, or	high	nest compensated	employee	. 3	Х	
_	,												
4	For any individual listed on line 1a, is the sum of the organization and related organizations greate	reportab	le co	mpe	nsa	ition Vas	and	oth	ier compensation : ete Schedule I for	from			
	such individual										. 4	Χ	
5	Did any person listed on line 1a receive or accrue	e comper	nsatio	n fro	om :	anv	unre	late	ed organization or	individual			
	for services rendered to the organization? If "Yes	s," compl	ete S	chec	dule	. J fo	or su	ch p	persŏn		. 5		X
Sec	tion B. Independent Contractors												
ı	Complete this table for your five highest compensation from the organization. Report compen	sated ind sation for	epen the c	dent alend	cor dar v	ntra: vear	ctors endi	tha na v	it received more th with or within the or	nan \$100,000 ot ganization's tax year			
-			110 0	aloni		your	Oriai	<u>g</u> .	(B)			C)	
	<b>(A)</b> Name and business addi	ess							Description of	of services	Compe	nsatio	n
-													
2	Total number of independent contractors (including b	ut not lim	ited to	o tho	se I	isted	d abo	ve)	who received more	than			
	\$100,000 of compensation from the organization	0						•					

		Check if Schedule O contains a response or note to a	ny line in this Part V	III		
			(A) Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Program Service Revenue and Other Similar Amounts	1a b c d e f g h 2a b c d e f	Federated campaigns		4,702,167. 952,490. 293,752. 69,274.		0.20
Po	g		6,017,683.			
	3 4 5	Investment income (including dividends, interest, and other similar amounts)	2,325,706.			2,325,706.
	6a b c	(i) Real (ii) Personal  Gross rents				
	7a b	Net rental income or (loss)	-11,762.	-11,762.		
		Gain or (loss)         7c           Net gain or (loss)				
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c).  See Part IV, line 18				
ठ		Net income or (loss) from fundraising events				
		Gross income from gaming activities. See Part IV, line 19	_			
		Net income or (loss) from gaming activities  Gross sales of inventory, less returns and allowances				
	b	returns and allowances				
SI		Business Code				
Miscellaneous Revenue	11a b c d					
<u>ဖွ</u>		All other revenue				
		Total. Add lines 11a-11d				
	12	Total revenue. See instructions	39,665,671.	6,005,921.	0.	2,325,706.

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a r	esponse or note to any			
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,722,174.	2,722,174.		·
2	Grants and other assistance to domestic individuals. See Part IV, line 22	345,370.	345,370.		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	,	2 2, 2 2 2		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,672,833.	1,302,824.	347,755.	22,254.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	12,216,775.	9,514,581.	2,539,673.	162,521.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	12,210,773.	9,314,361.	2,339,073.	102,321.
9	Other employee benefits	6,225,583.	4,837,908.	1,305,037.	82,638.
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
_	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule 0\$CH. Q Advertising and promotion	4,275,231.	3,515,234.	759,997.	
13	Office expenses				
14	Information technology	324,953.	1,362.	323,591.	
15	Royalties	021/3001	1,002.	020,031.	
16	Occupancy	514,265.		514,265.	
17	Travel	1,451,722.	1,167,993.	283,729.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials		=,==:,;===	200,1200	
19	Conferences, conventions, and meetings	89,082.	74,353.	14,729.	
20	Interest	2,081,488.	2,081,488.	,	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	76,300.	28,430.	47,870.	
23	Insurance	159,860.	29,229.	130,631.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.).				
а	TRAINING COSTS	448,180.	232,947.	215,233.	
b	EQUIPMENT_RENTAL/MAINTENANCE	438,333.		438,333.	
С	DUES AND SUBSCRIPTIONS	359,316.	306,696.	52,620.	
d		215,708.	215,708.		
e	All other expenses	515,108.	6,415,066.	-5,985,530.	85,572.
25	Total functional expenses. Add lines 1 through 24e	34,132,281.	32,791,363.	987,933.	352,985.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here  if following SOP 98-2 (ASC 958-720)		·		·

### Part X Balance Sheet

		Check if Schedule O contains a response or note to	any line	e in this Part X			
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash — non-interest-bearing			652,780.	1	2,484,997.
	2	Savings and temporary cash investments			83,874,591.	2	70,927,068.
	3	Pledges and grants receivable, net	7,732,942.	3	13,688,244.		
	4	Accounts receivable, net			1,455,951.	4	1,135,485.
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	er officer contribu	r, director, itor, or 35%		5	
	6	Loans and other receivables from other disqualified p		H		,	
	•	section 4958(f)(1)), and persons described in section	4958(c)(	3)(B)		6	
	7	Notes and loans receivable, net			97,215,699.	7	102,344,223.
ets	8	Inventories for sale or use		-		8	
Assets	9	Prepaid expenses and deferred charges			1,307,637.	9	1,441,368.
A		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	6,067,820.			
	b	Less: accumulated depreciation		4,648,611.	1,617,160.	10c	1,419,209.
	11	Investments — publicly traded securities			374,816.	11	270,041.
	12	Investments – other securities. See Part IV, line 11			198,233.	12	237,211.
	13	Investments — program-related. See Part IV, line 11.				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	2,279,026.	15	2,726,769.		
	16	Total assets. Add lines 1 through 15 (must equal line	33)		196,708,835.	16	196,674,615.
	17	Accounts payable and accrued expenses	3,171,331.	17	2,951,454.		
	18	Grants payable			87,631.	18	87,631.
	19	Deferred revenue		-		19	
	20	Tax-exempt bond liabilities		<u> </u>		20	
ë	21	Escrow or custodial account liability. Complete Part I		<u></u>		21	
Liabilities	22	Loans and other payables to any current or former off key employee, creator or founder, substantial contribu- controlled entity or family member of any of these per	utor, or 3	5%		22	
	23	Secured mortgages and notes payable to unrelated th			106,292,745.	23	98,753,862.
	24	Unsecured notes and loans payable to unrelated third	parties.		1,720,180.	24	2,672,258.
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to rela plete Pa	ted third parties, rt X of Schedule D.	248,962.	25	295,006.
	26	Total liabilities. Add lines 17 through 25			111,520,849.	26	104,760,211.
ces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	•	X			
a	27				41,512,622.	27	47,131,005.
Ва	28	Net assets with donor restrictions		<u> </u>	43,675,364.	28	44,783,399.
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.			10/0/0/001.		11,700,333.
등	29	Capital stock or trust principal, or current funds		-		29	
ş	30	Paid-in or capital surplus, or land, building, or equipm				30	
8	31	Retained earnings, endowment, accumulated income,		_		31	
Ä	32	Total net assets or fund balances		_	85,187,986.	32	91,914,404.
iei ei	33	Total liabilities and net assets/fund balances		<u></u>	196,708,835.	33	196,674,615.
_	- 33	Total habilities and not assets/fully balances			130,700,033.	JJ	130,074,013.

**BAA** TEEA0111L 09/01/22 Form **990** (2022)

Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	39,6	65,6	571.
2	Total expenses (must equal Part IX, column (A), line 25)	2	34,1	32,2	281.
3	Revenue less expenses. Subtract line 2 from line 1	3	5,5	33,3	390.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	85,1		
5	Net unrealized gains (losses) on investments.	5	1,1	93,0	)28.
6	Donated services and use of facilities	6	•		
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	91,9	14,4	104.
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Χ
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis  X Consolidated basis  Both consolidated and separate basis	ate			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	, 	2c	Х	
_	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Guidance, 2 C.F.R Part 200, Subpart F?	Uniform	3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
BAA	TEEA0112L 09/01/22		Form	9 <b>90</b>	(2022)

#### **SCHEDULE A** (Form 990)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

2022

Open to Public Inspection

		e organization					' '		auon numb	er
		COMMUNITY ASSISTAN					94-25			
Par		Reason for Public Cha		•			<u> </u>	nstruc	ctions.	
	rga	nization is not a private found	•	-		-	•			
1		A church, convention of church				b)(1)(A)(	i).			
2	_	A school described in <b>section</b>								
3		A hospital or a cooperative h	•							
4	L	A medical research organizar name, city, and state:	tion operated in conju	unction with a hospital o	describe	d in <b>sec</b>	tion 170(b)(1)(A	)(iii). E	inter the	hospital's
5		An organization operated for section 170(b)(1)(A)(iv). (Co	the benefit of a colle	ge or university owned	or oper	ated by	a governmental	unit de	escribed	in
6		A federal, state, or local gove		ental unit described in s	ection 1	<b>70(b)(</b> 1)	(A)(v).			
7	X	An organization that normally r in section 170(b)(1)(A)(vi).	eceives a substantial p Complete Part II.)	part of its support from a	governm	ental uni	t or from the gen	eral pul	olic descr	ibed
8		A community trust described		A)(vi). (Complete Part I	1.)					
9	Ī	An agricultural research organia			•	oniunctio	on with a land-gra	nt colle	eae	
•	_	or university or a non-land-gran	nt college of agriculture		the nan	ne, city, a				
10		An organization that normally from activities related to its investment income and unrel June 30, 1975. See section 5	exempt functions, sub lated business taxable	oject to certain exception e income (less section	ns; and	(2) no r	nore than 33-1/3	3% of i	ts suppo	t from gross
11		An organization organized ar	nd operated exclusive	ely to test for public safe	ety. See	section	509(a)(4).			
12		An organization organized ar or more publicly supported o lines 12a through 12d that de	rganizations describe	ed in <b>section 509(a)(1)</b> c	r sectio	n 509(a)	<b>(2).</b> See <b>sectior</b>	1 50g(a	ut the pu <b>)(3).</b> Che	rposes of one ck the box on
а		Type I. A supporting organization organization(s) the power to recomplete Part IV, Sections A	on operated, supervise gularly appoint or elect	d. or controlled by its sur	ported o	rganizati	ion(s), typically b	v aivino	the suppon. <b>You n</b>	orted nust
b		Type II. A supporting organiz management of the supporting must complete Part IV. Secti	organization vested in	controlled in connection the same persons that c	with its ontrol or	support manage	ed organization the supported or	(s), by ganizat	having c ion(s). <b>Yo</b>	ontrol or • <b>u</b>
С		Type III functionally integrated. organization(s) (see instruction		tion operated in connection	n with, aı Δ D an	nd functio	onally integrated v	vith, its	supported	I
d		Type III non-functionally integrated. The cinstructions). You must com	r <b>ated.</b> A supporting org organization generally	anization operated in cor must satisfy a distribu	nection	with its s	supported organiz	ation(s	) that is n	ot
е		Check this box if the organization integrated, or Type III non-fu	ation received a writte	en determination from	the IRS	that it is	a Type I, Type	II, Тур	e III func	tionally
f	Er	nter the number of supported of							[	
g	Pr	rovide the following information	n about the supported	d organization(s).					L	
-	( <b>i)</b> Na	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))		s the tion listed overning ment?	(v) Amount of mo support (see instru			Amount of other (see instructions)
					Yes	No				
(A)										
(B)										
<u>(B)</u>										
(C)										
(D)										
(E)										
T										

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
begi	ndar year (or fiscal year nning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	18690612.	22812909.	45156274.	27304510.	31334044.	145298349.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	<b>Total.</b> Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	18690612.	22812909.	45156274.	27304510.	31334044.	145298349.
6	<b>Public support.</b> Subtract line 5 from line 4						145298349.
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	(f) Total
7	Amounts from line 4	18690612.	22812909.	45156274.	27304510.	31334044.	145298349.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	638,714.	389,187.	178,117.	574,728.	2,325,706.	4,106,452.
9	Net income from unrelated business activities, whether or not the business is regularly carried on				5 . 5 <b>,</b> . 2 . 5		0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI					-11,762.	-11,762.
	Total support. Add lines 7 through 10						149393039.
12	Gross receipts from related activ	ities, etc. (see ins	structions)			12	29,768,493.
13	<b>First 5 years.</b> If the Form 990 is organization, check this box and	for the organization stop here	on's first, second,	third, fourth, or f	ifth tax year as a	section 501(c)(3)	
Sec	tion C. Computation of Pul	blic Support P	ercentage				
	Public support percentage for 20						97.26%
	Public support percentage from 2					<u> </u>	98.35 %
	6a 33-1/3% support test—2022. If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.						
b	<b>33-1/3% support test—2021.</b> If the and <b>stop here.</b> The organization	e organization did qualifies as a pul	I not check a box olicly supported o	on line 13 or 16a rganization	, and line 15 is 3	3-1/3% or more, (	check this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts	meets the facts-ai	nd-circumstances	test, check this b	oox and stop here	Explain in Part	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and Private foundation. If the organization	meets the facts-a d-circumstances te	nd-circumstances est. The organizat	test, check this to ion qualifies as a	oox and <b>stop here</b> publicly supporte	e. Explain in Part d organization	VI how the
. •				., , , / . / . / . /			

Schedule A (Form 990) 2022

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	,					
Calen	dar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
С	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	tion B. Total Support						T-
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	<b>(c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> 2022	(f) Total
	Amounts from line 6						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b.  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)					501()	
	First 5 years. If the Form 990 is organization, check this box and	stop here		third, fourth, or f	fifth tax year as a	section 501(c)	(3)
	tion C. Computation of Pul			10		- I -	- 1 ^
	Public support percentage for 20	•			•		
	Public support percentage from 2					1	6 %
	tion D. Computation of Inv				(0)	1 -	<b>,</b>   0
	Investment income percentage for	•	• • •	-			
	Investment income percentage for						
19a	<b>33-1/3% support tests—2022.</b> If t is not more than 33-1/3%, check	the organization of this box and <b>sto</b>	ald not check the t <b>p here.</b> The organ	ization qualifies	nd line 15 is more as a publicly supp	e tnan 33-1/3%, oorted organiza	ion
b	<b>33-1/3% support tests—2021.</b> If t line 18 is not more than 33-1/3%		lid not check a bo		ne 19a, and line 1	6 is more than	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	<b>4</b> a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9с		
0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

BAA TEEA0404L 09/09/22 Schedule A (Form 990) 2022

Pa	rt IV   Supporting Organizations (continued)		
11	Has the organization accepted a gift or contribution from any of the following persons?	Yes	No
	<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,		
	the governing body of a supported organization?		
	b A family member of a person described on line 11a above?	+	
	C A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	<u>:                                    </u>	
Sec	ction B. Type I Supporting Organizations	T.,	T
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	Yes	No
2	during the tax year.		
Sec	ction C. Type II Supporting Organizations		
		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
Sec	ction D. All Type III Supporting Organizations		•
		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2			
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
Sec	ction E. Type III Functionally Integrated Supporting Organizations		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
•			
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>		,
(	c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see inst	ructior	15).
2	Activities Test. Answer lines 2a and 2b below.	Yes	No
i	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported</b> organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
	Substantially all of its doublines.		
	b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
	Successful the organization's involvement.		
	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>		
;	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .		
ا	<ul> <li>b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.</li> <li>3t</li> </ul>	,	

Schedule A (Form 990) 2022 RURAL COMMUNITY ASSISTANCE CORPORATION 94-2512284 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year (A) Prior Year Section A — Adjusted Net Income (optional) 1 Net short-term capital gain 2 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 Add lines 1 through 3. 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B — Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a 1b **b** Average monthly cash balances c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d. 3 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). 4 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 0.035. 6 7 Recoveries of prior-year distributions Minimum Asset Amount (add line 7 to line 6) Q

	minute 7 to mio 0)		
Sec	tion C — Distributable Amount	Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

BAA Schedule A (Form 990) 2022

Part V	Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)
	The manner of the second of th

Sec	tion D — Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	8	
9	Distributable amount for 2022 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Line 6 amount divided by line 5 amount		1.0	
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required — <i>explain in Part VI</i> ). See instructions.			
3 Excess distributions carryover, if any, to 2022			
<b>a</b> From 2017			
<b>b</b> From 2018			
<b>c</b> From 2019			
<b>d</b> From 2020			
<b>e</b> From 2021			
f Total of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018			
<b>b</b> Excess from 2019			
c Excess from 2020			
d Excess from 2021			
e Excess from 2022			

BAA Schedule A (Form 990) 2022

RURAL COMMUNITY ASSISTANCE CORPORATION

94-2512284

Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

#### **PART II, LINE 10 - OTHER INCOME**

NATURE AND SOURCE	2022	2021	2020	2019	2018
RENTAL INCOME TOTA	\$ -11,762 L \$ -11,762	<u> </u>	\$ 0.	\$ 0.	\$ 0.

BAA TEEA0408L 09/09/22 Schedule A (Form 990) 2022

#### Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information.

RURAL COMMUNITY ASSISTANCE CORPORATION 94-2512284 Organization type (check one): Filers of: Section: X 501(c)( 3 ) Form 990 or 990-EZ (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year. Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

RURAL COMMUNITY ASSISTANCE CORPORATION

Employer identification number

94-2512284

		1	
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	US_BANKCORP_FOUNDATION PO_BOX_8857 PRINCETON, NJ_08543	\$80,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	WELLS FARGO FOUNDATION  550 S 4TH STREET  MINNEAPOLIS, MN 55415	\$600,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	MORGAN STANLEY  1585 BROADWAY, 24TH FLOOR  NEW YORK, NY 10036	\$100,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	AMERICAN EXPRESS  20500 BELSHAW AVE  CARSON, CA 90746	\$50,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	BANK OF AMERICA CORPORATION  125 DUPONT DRIVE  PROVIDENCE, RI 02907	\$70,0 <u>0</u> 00.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

CALIFORNIA BANK & TRUST

SALT LAKE CITY, UT 84111

ONE SOUTH MAIN STREET

(a) No.

<u>6</u>\_\_

(b) Name, address, and ZIP + 4

(Complete Part II for noncash contributions.)

(d) Type of contribution

Person

**Payroll** 

Noncash

(c) Total contributions

10,000.

Part I

(a) No.

7\_\_\_

(a) No.

8\_\_\_

(a) No.

9

(a) No.

10

(a) No.

11

(a) No.

12

Name of organization	

RURAL COMMUNITY ASSISTANCE CORPORATION

1400 INDEPENDENCE AVENUE SW

WASHINGTON, DC 20250

B (Form 990) (2022)		2 4 Page <b>2</b>
anization COMMUNITY ASSISTANCE CORPORATION	' '	r identification number 512284
Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
CAPITAL ONE TIDES FOUNDATION	_	Person X Payroll
1012 TORNEY AVEENUE	\$40,000.	Noncash
SAN FRANCISCO, CA 94129	_	(Complete Part II for noncash contributions.)
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
FAHE  319 OAK STREET  BEREA, KY 40403	- \$ 1,150,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
JP MORGAN 270 PARK AVE NEW YORK, NY 10017	- \$ 35,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
WATER FOUNDATION  555 CAPITOL MALL STE 1155  SACRAMENTO, CA 95814	- \$350,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
ENVIRONMENTAL DEFENSE FUND  123 MISSION STREET  SAN FRANCISCO, CA 94105	-  \$113,000.	Person X Payroll
(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
US DEPT. OF AGRICULTURE	_	Person X

Noncash

(Complete Part II for noncash contributions.)

\$ \_\_\_5,399,749.

Name of organization				
DIIDAT	COMMINITTY	ACCICTANCE	CORPORATION	

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13_	US_DEPT. OF HEALTH & HUMAN SERVICES  200 INDEPENDENCE AVENUE SW  WASHINGTON, DC 20201	\$1 <u>,487,154.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14_	US_DEPT. OF COMMERCE  1401 CONSTITUTION AVENUE NW  WASHINGTON, DC 20230	\$35,166.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>15</u> _	US ENVIR. PROTECTION AGENCY  1200 PENNSYLVANIA AVENUE N.W.  WASHINGTON, DC 20004	\$5,059,331.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>16</u> _	US DEPT. OF HOUSING & URBAN DEV.  1 SANSOME ST #1200  SAN FRANCISCO, CA 94104	\$ <u>14,131,721.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>17</u> _	COMMUNITY DEV. CORP. BROWNSSVILLE  901 EAST LEVEE ST.  BROWNSVILLE, TX 78520	\$257,500.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18_	KEITH CAMPBELL FOUNDATION  4801 HAMPDEEN LN, APT 106  BETHESDA, MD 20814	\$ <u>5,000</u> .	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

Employer identification number

RURAL	COMMUNITY ASSISTANCE CORPORATION	94-2	512284
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>19</u> _	COMMUNITY DEVELOPMENT FINANCIAL INS  1500 PENNSYLVANIA AVENUE, NW  WASHINGTON, DC 20220	\$ <u>1,160,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>20</u> _	COUNTY OF SAN DIEGO  1600 PACIFIC HIGHWAY  SAN DIEGO, CA 92101	\$7,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21_	KEYBANK FOUNDATION  225 FRANKLIN STREET 16TH FLOOR  BOSTON, MA 02110	\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22_	MECHANICS BANK  1111 CIVIC DRIVE, STE 290  WALNUT CREEK, CA 94596	\$20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ - -	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Complete Part II for noncash contributions.

### RURAL COMMUNITY ASSISTANCE CORPORATION

1 1 Pa

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional sp	pace is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
		\$	
		·	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		(Coo men denoner)	
		Ś	
		<sup>*</sup>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No	(1-)	(6)	(4)
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<u> </u>		
		\$	
RAA	TEEA0703L 07/22/22	Schedule	 B (Form 990) (2022

Employer identification number 94-2512284

Part III	Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)\$				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
	N/A				
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4  Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4			Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	. – – – –	(d) Description of how gift is held	
	Transferee's name, addres	(e) Transfer of gift		ationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4		ationship of transferor to transferee	
			· – – – - ·		

#### SCHEDULE C (Form 990)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

#### If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• 5	Section 501(c)(4), (5), or (6) o	rganizations: Complete Part III.			
Name	of organization			Employer identific	ation number
	RAL COMMUNITY ASSIS			94-251228	
Par	t I-A Complete if the o	rganization is exempt under section	on <b>501(c)</b> or is a s	section 527 organi	zation.
1	Provide a description of the See instructions for definition	organization's direct and indirect political on of "political campaign activities."	campaign activities in	Part IV.	
		xpenditures. See instructionscampaign activities. See instructions			
Par	t I-B Complete if the o	rganization is exempt under section	on 501(c)(3)		
1	Enter the amount of any exc	ise tax incurred by the organization under	section 4955	\$	0.
2	Enter the amount of any exc	cise tax incurred by organization managers	under section 4955.	\$	0.
3		a section 4955 tax, did it file Form 4720 for			
	· ·	· · · · · · · · · · · · · · · · · · ·	-		
	If "Yes," describe in Part IV.				[] .es []e
Par	t I-C   Complete if the o	rganization is exempt under section	on 501(c), excep	t section 501(c)(3).	
		pended by the filing organization for section	, , ,		
2		g organization's funds contributed to other			
3	Total exempt function expen	ditures. Add lines 1 and 2. Enter here and	on Form 1120-POL,	\$	
4		e Form 1120-POL for this year?			
5	organization made payments amount of political contribution	and employer identification number (EIN) s. For each organization listed, enter the all is received that were promptly and directly delal action committee (PAC). If additional spa	mount paid from the flivered to a separate po	filing organization's fun olitical organization, such	ds. Also enter the as a separate
	<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter-0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

Schedule <b>C</b> (Form 990) 2022	DIIDAI COMMINI	TY ASSISTANCE (	~^DDODATTON	94-251	2284 Page <b>2</b>
Part II-A Complete if	the organization i	s exempt under se			2204 0
section 501(  A Check   if the filin	• • • • • • • • • • • • • • • • • • • •	o an affiliated group (and	list in Part IV each affilia	ated group member's nam	na
		hare of excess lobbying		ited group member 3 nam	ic,
	•	box A and "limited control			
				<del></del>	
		g Expenditures amounts paid or incur		<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobbying expenditu	ures to influence publi	c opinion (grassroots lob	obying)		
<b>b</b> Total lobbying expenditu	ures to influence a leg	islative body (direct lobb	oying)	394,012.	
c Total lobbying expenditure	ures (add lines 1a and	1b)		394,012.	0.
<b>d</b> Other exempt purpose e	expenditures			33,856,973.	
e Total exempt purpose e	xpenditures (add lines		34,250,985.	0.	
f Lobbying nontaxable an columns				1,000,000.	
If the amount on line 1e, col		e lobbying nontaxable		1,000,000.	
Not over \$500,000		% of the amount on line 1e.			
Over \$500,000 but not over \$1,	,000,000 \$1	00,000 plus 15% of the excess	over \$500,000.		
Over \$1,000,000 but not over \$	\$1,500,000 \$1	75,000 plus 10% of the excess	over \$1,000,000.		
Over \$1,500,000 but not over \$	\$17,000,000 \$2	25,000 plus 5% of the excess of	over \$1,500,000.		
Over \$17,000,000	\$1	000,000.			
g Grassroots nontaxable a	amount (enter 25% of	line 1f)		250,000.	0.
h Subtract line 1g from lir	ne 1a. If zero or less, e	enter -0		0.	0.
i Subtract line 1f from lin	e 1c. If zero or less, e	nter -0		0.	0.
j If there is an amount othe section 4911 tax for this	er than zero on either lin	e 1h or line 1i, did the org	ganization file Form 4720	reporting	
		ear Averaging Period U			
(Som	e organizations that n	nade a section 501(h) el v. See the separate inst	ection do not have to o		
	Lobbyii	ng Expenditures During	4-Year Averaging Peri	od	
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	<b>(c)</b> 2021	<b>(d)</b> 2022	<b>(e)</b> Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.
c Total lobbying expenditures	368,727.	329,498.	320,034.	394,012.	1,412,271.
d Grassroots nontaxable amount	250,000.	,	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.

**f** Grassroots lobbying expenditures Schedule C (Form 990) 2022 BAA

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

Ca   Cb   Peer   response on lines 1a through 1i below, provide in Part IV a detailed   Peer   No   Amount		(election under section 501(h)).						
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?  e Publications, or published or broadcast statements?  f Grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?  j Total. Add lines 1c through 11.  2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  b if "Yes," enter the amount of any tax incurred by organization managers under section 4912.  d if the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  Part IIII-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).  1 Were substantially all (30% or more) dues received nondeductible by members?  2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization make only in-house lobbying and political campaign activity expenditures from the prior year?  3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  1 Dues, assessments and similar amounts from members.  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year.  b Carryover from last year.  c Total.  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible lobbying and political expenditures sext year?  4 If notices were sent and the amount on line 2c exceeds the amount on lin		and "Man" responses on lines 1. Abrevials 1. Indiana manifel in David IV a detailed	(a		(b)			
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c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements?	-	legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  Volunteers?						
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3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	1					1		
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b Carryover from last year.  c Total.  2c  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?.  4		expenses for which the section 527(f) tax was paid).						
c Total	а			2a				
Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	b	Carryover from last year.		2b				
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	С	Total		2c				
expenditures next year?	3			3				
5 Taxable amount of lobbying and political expenditures. See instructions	4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?		4				
	5	Taxable amount of lobbying and political expenditures. See instructions		5				

#### Part IV | Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

#### SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

| Employer identification number

RURAL COMMUNITY ASSISTANCE CORPORATION 94-2512284 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year..... Aggregate value of contributions to (during year). . . . . . Aggregate value of grants from (during year)...... Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds No are the organization's property, subject to the organization's exclusive legal control?.. Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring No impermissible private benefit? Yes Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements..... 2 a **b** Total acreage restricted by conservation easements..... 2 b c Number of conservation easements on a certified historic structure included in (a) . . . . . . . . 2 c d Number of conservation easements included in (c) acquired after July 25, 2006 and not on a historic structure listed in the National Register ...... Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax vear Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, No and enforcement of the conservation easements it holds?.... Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?..... In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1..... (ii) Assets included in Form 990, Part X..... If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1.....

**b** Assets included in Form 990, Part X.....

Part III	Organizations Main	taining Collection	ns of Art, His	torical Tre	asures, o	r Other Simila	ar Assets	(COTILIT	iuea)
3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):									
a F	Public exhibition		<b>d</b> Loan	or exchange p	orogram				
<b>b</b> 5	Scholarly research		e Other						
c F	Preservation for future gener	ations							
<b>4</b> Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.									
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?									
Part IV	Escrow and Custod reported an amount on Fo	ial Arrangements orm 990, Part X, line 2	<b>s.</b> Complete if th 1.	e organizatior	answered '	'Yes" on Form 990	), Part IV, lin	e 9, or	
<b>1 a</b> Is the	e organization an agent, trus	stee, custodian or oth	er intermediary	for contribution	ons or other	assets not include	ded	_	_
on Fo	orm 990, Part X?						Yes	L	No
Amount									
<b>c</b> Begir	nning balance					. 1c			
d Additions during the year									
<b>e</b> Distri	ibutions during the year					. 1 e			
<b>f</b> Endir	ng balance					. 1f			
2 a Did t	he organization include an a	mount on Form 990,	Part X, line 21,	for escrow or	custodial a	ccount liability?	· · · Yes		No
<b>b</b> If "Ye	es," explain the arrangemen	t in Part XIII. Check I	nere if the expla	nation has be	en provided	d on Part XIII			1
									<u> </u>
Part V	Endowment Funds.	Complete if the organ	nization answere	d "Yes" on For	m 990, Part	IV, line 10.			
		(a) Current year	(b) Prior year	(c) Tw	o years back	(d) Three years	back (e)	Four years	back
J	nning of year balance								
<b>b</b> Conti	ributions								
and I	nvestment earnings, gains, osses								
<b>d</b> Gran	ts or scholarships								
<b>e</b> Othe and ր	r expenditures for facilities programs								
<b>f</b> Admi	inistrative expenses								
-	of year balance								
	ide the estimated percentage	-	•	e 1g, column	(a)) held a	s:			
<b>a</b> Boar	d designated or quasi-endov		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~						
<b>b</b> Perm	nanent endowment	%							
	endowment	<u> </u>							
The p	percentages on lines 2a, 2b, a	nd 2c should equal 100	)%.						
3 a Are th	here endowment funds not in t	the possession of the o	rganization that a	are held and ac	dministered f	or the	r		
orgar	nization by:							Yes	No
• • •	Unrelated organizations						3a(i)		
• •	Related organizations								
	es" on line 3a(ii), are the rel	-			R?		3b		
	ribe in Part XIII the intended		ation's endowme	ent funds.					
Part VI	Land, Buildings, an								
	Complete if the organizati	on answered "Yes" on	Form 990, Part	IV, line 11a. S	See Form 990	), Part X, line 10.			
	Description of property		or other basis vestment)	(b) Cost or basis (o	r other ther)	(c) Accumulated depreciation	d <b>(d)</b>	Book va	lue
1 a Land				42	7,000.			427,	000.
<b>b</b> Build	ings				4,462.	2,190,72	20.		742.
	ehold improvements				2,487.	1,527,70			786.
<b>d</b> Equip	oment				3,871.	930,19			681.
	r			•					
Total. Add	lines 1a through 1e. (Colum	Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)							

BAA Schedule D (Form 990) 2022

Part VII		- Other Securities.	Form 000 Dont IV Pro-	N/A	
(a) Doscri		ganization answered "Yes" or ory (including name of security)	(b) Book value	e 11b. See Form 990, Part X, line 12.  (c) Method of valuation: Cost or en	d of year market value
	·		(D) BOOK Value	(C) Method of Valuation. Cost of en	u-or-year market value
` '		S			
(3) Other	mora equity interest	9			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
<u>(l)</u>					
		0, Part X, column (B) line 12.)			
Part VIII	Investments -	- Program Related.	Form 990 Part IV line	N/A e 11c. See Form 990, Part X, line 13.	
	(a) Description of i	nvestment	<b>(b)</b> Book value	(c) Method of valuation: Cost or e	nd-of-vear market value
(1)	(4) = 6561   1011		(,	(-)	
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Part IX	other Assets.	0, Part X, column (B) line 13.)	N/A		
rartix				e 11d. See Form 990, Part X, line 15.	
			scription		(b) Book value
(1)					
(2)					
(3)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)	(1)	5 000 B 1 V 1	(D) (' 15)		
	umn (b) must equal Other Liabiliti	Form 990, Part X, column (	B) line 15.)		
Part X			Form 990 Part IV line	e 11e or 11f. See Form 990, Part X, lin	e 25
1.	Complete in the or		ription of liability	5 110 01 1111 <b>3</b> 00 1 01111 000, 1 a1 171, 1111	(b) Book value
(1) Federa	al income taxes				
	ERRED COMPENS				189,603.
	r EMPLOYMENT	BENEFIT LIABILITY			105,403.
(4)					
(5) (6)					
(7)					
(8)					
(9)					
(10)			_		
(11)					
		0, Part X, column (B) line 25.)			295,006.
-	•	n Part XIII, provide the text of the footpote ha		inancial statements that reports the organizatio	n's liability for uncertain S.F.F. PART XIII   XI

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per F	≀eturn	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	40,977,407.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIII.) SEE PART XIII 2d 118,708		
e Add lines 2a through 2d.	2 e	1,311,736.
3 Subtract line 2e from line 1.	3	39,665,671.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.) 4b		
c Add lines 4a and 4b.	4 c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	39,665,671.
		·
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses pe	r Retu	·
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	r Retu	·
		·
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements		rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  2 b  c Other losses.  2 c		rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  2 a  2 b	1	rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  c Other losses.	1	rn.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  c Other losses.  d Other (Describe in Part XIII.) SEE PART XIII  2 118,708	1	rn. 34,250,989.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements.  2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  c Other losses.  d Other (Describe in Part XIII.) SEE PART XIII  e Add lines 2a through 2d.  3 Subtract line 2e from line 1.  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 2 e	rn. 34,250,989. 118,708.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.	1 2 e	rn. 34,250,989. 118,708.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.  b Prior year adjustments.  c Other losses.  d Other (Describe in Part XIII.) SEE PART XIII  e Add lines 2a through 2d.  3 Subtract line 2e from line 1.  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b.  4 Ab Other (Describe in Part XIII.)  4 Ab	2 e 3	rn. 34,250,989. 118,708.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  a Donated services and use of facilities.	2 e 3	rn. 34,250,989. 118,708.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### **PART X - FASB ASC 740 FOOTNOTE**

Part XIII Supplemental Information.

PART X, LINE 2: ACCOUNTING GUIDANCE ISSUED BY FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. FOR THOSE BENEFITS TO BE RECOGNIZED, A TAX POSITION MUST BE MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY TAXING AUTHORITIES. THE ORGANIZATION DID NOT HAVE UNRECOGNIZED TAX BENEFITS AS OF SEPTEMBER 30, 2023 AND

2022 AND DOES NOT EXPECT THIS TO CHANGE SIGNIFICANTLY OVER THE NEXT TWELVE MONTHS.

BAA Schedule D (Form 990) 2022

Part XIII Supplemental Information (continued)

#### PART X - FASB ASC 740 FOOTNOTE (CONTINUED)

THE ORGANIZATION WILL RECOGNIZE INTEREST AND PENALTIES ACCRUED ON ANY UNRECOGNIZED TAX BENEFITS AS A COMPONENT OF INCOME TAX EXPENSE. AS OF SEPTEMBER 30, 2023 AND 2022, THE ORGANIZATION HAS NOT ACCRUED INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS.

SCHEDULE D, PART XI, LINE 2D
OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

RENTAL OPERATIONS	EXPENSE	\$ 118,708.
	TOTAL	\$ 118,708.

# SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S

RENTAL	OPERATIONS	EXPENSE	\$ 118,708.
		TOTAL	\$ 118,708.

BAA TEEA3305L 07/06/22 Schedule D (Form 990) 2022

# SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for the latest information.

Employer identification number

RURAL COMMUNITY ASSISTANCE CORPORATION 94-2512284						84	
Part I General Information on Gr	ants and Assista	nce					
Does the organization maintain records the selection criteria used to award the selection criteria.	ie grants or assistanc	e?					X Yes No
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistar Form 990, Part IV, line 21,							
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ACCESS							
PO BOX 4666							HOUSING
MEDFORD, OR 97501	93-0665396	501 (C) (3)	34,467.	0.			COUNSELING
(2) BLUE SKY CENTER 100 PERKINS ROAD							CSD/RCBGHUD/RCD
NEW CUYAMA, CA 93254	46-1239650	501 (C) (3)	11,233.	0.			I
(3) COMITE DE BIEN ESTAR PO BOX 7170							HOUSING
SAN LUIS, AZ 85349	86-0427342	CORP	16,611.	0.			COUNSELING
(4) COMMUNITY IN ACTION 915 SW 3RD AVE.		(5) (6)	25.010				HOUSING
ONTARIO, OR 97914	26-4061084	501 (C) (3)	26,840.	0.			COUNSELING
(5) EARTH ISLAND 2150 ALLSTON WAY, SUITE 460 BERKELEY, CA 94704	94-2889684	501 (C) (3)	62,590.	0.			ASSIST RURAL DISADVANTAGED COMM.
(6) FDN. FOR LITTLE CO REVITALIZA PO BOX 1195	00.1000010	501 (6) (0)	0.004				2027
SPRINGERVILLE, AZ 85938	83-1209219	501 (C) (3)	9,234.	0.			RCDI
(7) HOMESFUND PO BOX 2179							HOUSING
DURANGO, CO 81302	80-0266636	501 (C) (3)	39,202.	0.			COUNSELING
(8) HOUSING SOLUTIONS OF N. AZ PO BOX 30134	06.0720457	501 (G) (O)	70.504				HOUSING
FLAGSTAFF, AZ 86004  2 Enter total number of section 501(c)(3	86-0732457		78,504.	0.			COUNSELING 21
3 Enter total number of other organizati	, ,	o .					12
Cold namber of other organizati	one netto in the line						12

( TOTAL COMMUNITY MODIFIES COMMUNITY OF COMU	31 2012201
Grants and Other Assistance to Domestic Individuals. Complete if the	organization answered "Yes" on Form 990, Part IV, line 22. Part III
can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 PROCURE WATER SUPPLY ENG. CONSULT.	1	345,370.			
2					
3					
4					
5					
6					
_ 7					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

# **Continuation Sheet for Schedule I (Form 990)**

Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

2022

Continuation Page 1 of 3

RURAL COMMUNITY ASSISTANCE CORPORATION

Name of the organization

Employer identification number 94-2512284

Part II Continuation of Grants and	Other Assistar	ice to Domesti	c Organizations ar	nd Domestic Goverr	<b>ments.</b> (Schedu	· · · · · · · · · · · · · · · · · · ·	Part II.)
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
IMPACT_FINANCE_CENTER/CO							
<u> 1899 L STREET, NW SUITE 850</u>							
WASHINGTON, DC 20036	27-2808532	501 (C) (3)	61,043.				BUF_HCD_SNC_HUI
<u> INLAND FAIR HSG &amp; MEDIATION B</u>							
1500_S_HAVEN_AVE.,_STE_100							HOUSING
ONTARIO, CA 91761	95-3639912	501 (C) (3)	12,420.				COUNSELING
KLAMATH TRINITY RESOUR CON							
PO_BOX_279		TRIBALLY					
HOOPA, CA 95546	26-1992669	CHARTERED	11,238.				YOCHADEHE19_BRI
<u>LA JOLLA BAND OF LUISENO INDI</u>							
22000_HIGHWAY_76		FED REC					
PAUMA VALLEY, CA 92061	95-2885882	INDIAN TRIBE	219,523.				IRWMPSD
LAKE MORENA VIEWS MUT CO							IMPROVE NITRATE
PO_BOX_315M							TREATMENT
CAMPO, CA 91906	94-2706173	501 (C) (3)	37,687.				SYSTEM
MOTHER LODE JOB TRAINING							
3120 FREEBOARD DRIVE, STE 201							
WEST SACRAMENTO, CA 95691	77-0274423	501 (C) (3)	26,668.				BUF_HCD_SNC_HUI
NANAKULI HOUSING CORPORATION							
PO_BOX_17489							HOUSING
HONOLULU, HI 96817	99-0273980	501 (C) (3)	38,421.				COUNSELING
NEIGHBORHOOD NPO HSG CORP.							
_ 195 W GOLF COURSE RD. SUITE 1							HOUSING
LOGAN, UT 84321	87-0559307	501 (C) (3)	29,080.				COUNSELING
PENINSULA HOUSING AUTHORITY							
2603							
PORT ANGELES, WA 98362	91-6000971	501 (C) (3)	9,062.				RCBGHUD
PLENTY DOORS COMM DEV CORP							
PO_BOX_1061							
CROW AGENCY, MT 59022	82-2045927	501 (C) (3)	12,023.				RCBGHUD

# **Continuation Sheet for Schedule I (Form 990)**

Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

Continuation Page 2 of 3

RURAL COMMUNITY ASSISTANCE CORPORATION

Name of the organization

Employer identification number 94-2512284

Part II Continuation of Grants and		ce to Domestic	Organizations ar	d Domestic Govern	nments. (Schedu	le I (Form 990), F	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
SELF-HELP ENTERPRISES							ASSIST LEAS
PO BOX 6520							SERVING
VISALIA, CA 93290	94-1592676	501 (C) (3)	18,923.				DISADVANTAGED C
SHIPROCK_COMMUNITY_DEV_CORP							
_ <u>PO BOX 309</u>							
SHIPROCK, NM 87420	85-0433102	501 (C) (3)	10,800.				RCDI
VENTURA CTY_COMM_DEV_CORP							
_ 2231 STURGIS ROAD, SUITE A							HOUSING
OXNARD, CA 93030	74-3061811	501 (C) (3)	98,031.				COUNSELING
<u> W ARIZONA COUNCIL OF GOV</u>							
_ 1235 S_REDONDO_CENTER_DR							HOUSING
YUMA, AZ 85365	86-0262126	CORP	28,370.				COUNSELING
YUROK ALLIANCE FOR N. CA HSG							
_ PO BOX 1043							
KLAMATH, CA 95548	20-1886455	501 (C) (3)	7,103.				YOCHADEHE19_BRE
COLLABORATIVE_VISIONS							
_ <u>PO BOX 708</u>							
MORA, NM 87732	35-2386827	501 (C) (3)	9,999.				RCBGHUD
GOLDEN_FEATHER_UNION_ELEMENT,_							
11679							
OROVILLE, CA 95965	68-0150335	GOVT ENTITY	13,540.				DW4S-R2
HOY RECOVERY PROGRAM, INC.							
PO BOX 520							
ESPANOLA, NM 87532	85-0232147	501 (C) (3)	29,930.				RCDI20_BRE_FED
LOGAN COUNTY ECONOMIC DEVELOP							
PO_BOX_72	06.0015516	F01 (G) (O)					DGD TO1 DDE 055
STERLING, CO 80751	26-0017546	501 (C) (3)	6,709.				RCDI21_BRE_FED
MARYSVILLE JOINT UNIFIED SCH.							
1919 B STREET		LOCAL					Grandon Bridge
MARSVILLE, CA 95901	94-1630816	EDUCATION AG.	5,101.				SWRCB_BW4S

# **Continuation Sheet for Schedule I (Form 990)**

**ZUZ**Z

Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

Continuation Page 3 of 3

Name of the organization

RURAL COMMUNITY ASSISTANCE CORPORATION

94-2512284

Part II Continuation of Greats and Other Assistance to Demostic Organizations and Demostic Covernments (Calculated Covernments)

Part II   Continuation of Grants and			•		•		
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
PARLIER UNIFIED SCHOOL DISTRI							
900 NEWMARK AVE.		SCHOOL					
PARLIER, CA 93648	52-1687343	DISTRICT	104,442.				SWRCB BW4S
THE WYLIE CENTER							
4164 BROCKTON AVE							
RIVERSIDE, CA 92501	93-0670286	501 (C) (3)	16,667.				WELLS22 KPH FEI
WASHOE DEVELOPMENT CORP							
PO BOX 866, US HWY 395 N.		TRIBAL					RCBGHUD20 BRE I
MIDEN, NV 89423	38-4228667	ENTERPRISE	9,170.				ED
WASHOE TRIBE OF NEVADA AND CA							
3264 S. SUNRIDGE DRIVE							RCBGHUD20 BRE I
MIDEN, NV 89423	88-0120754	TRIBAL GOVT	7,417.				ED
VARIOUS OTHERS W/OUT LOAN #S							
3120 FREEBOARD DRIVE, STE 201							VARIOUS OTHERS
WEST SACRAMENTO, CA 95691			1,714,617.				W/OUT LOAN #S

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Ins

94-2512284 COMMUNITY ASSISTANCE CORPORATION Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?...... 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/ Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: **4**a Χ **b** Participate in or receive payment from a supplemental nonqualified retirement plan?..... 4b Χ c Participate in or receive payment from an equity-based compensation arrangement?..... 4c Χ If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?..... 5a Χ 5h Χ If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?..... 6a Χ 6b Χ If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III..... 7 Χ Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53.4958-6(c)?

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

-	(B) Breakdown of W-2	2 and/or 1099-MISC and/o	or 1099-NEC compensatio		(D) Nontaxable	(E) Total of columns(B)(i)-(D)	(F) Compensation
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	benefits	columns(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
CYNTHIA SPENCER	150,448	. 0.	0.	6,096.	24,080.	180,624.	0.
1 COO		- +	0.	$\frac{1}{0}$ .	0.	0.	0.
ANJALI SHETH (	127,081	. 0.	0.	5,144.	27,499.	159,724.	0.
2 ACTING CFO	<b>i)</b> 0	. 0.	0.	0.	0.	0.	0.
SUZANNE ANARDE-DEVENPORT	298,932	. 0.	0.	12,007.	26,075.	337,014.	0.
3 CEO		• • • • • • • • • • • • • • • • • • • •	0.	0.	0.	0.	0.
JULIA HELMREICH	142,023	. 0.	0.	<u>5,733.</u>	13,639.	161,395.	0.
4 DIRECTOR OF COMM		. 0.	0.	0.	0.	0.	0.
JUANITA HALLSTROM	144,251	. 0.	0.	<u>5,937.</u>	23,878.	174,066.	0.
5 DIR. LOAN FUND		. 0.	0.	0.	0.	0.	0.
ARI NEUMANN	132,507	. 0.	0.	6,197.	25,749.	164,453.	0.
6 DIRECTOR OF CES		• • • • • • • • • • • • • • • • • • • •	0.	0.	0.	0.	0.
DAVID FERRIER		<u>.                                      </u>	0.	<u>6,035.</u>	16,641.	<u>152,109.</u>	0.
7 HOUSING PRGM DIR.		. 0.	0.	0.	0.	0.	0.
		_		<b>_</b>		L	
8							
		-		<b>_</b>		L	
9							
		-		<b> </b>		<b>1</b>	1
10 (							
		-		<b>↓</b>		<b>↓</b>	1
11 (							
		- 4		<b> </b>		<b>↓</b>	
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15 (							
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16	1)	TEFA/102L 07/2				<u> </u>	L (Form 000) 2022

BAA TEEA4102L 07/25/22 Schedule J (Form 990) 2022

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TEEA4103L 07/25/22

#### SCHEDULE K (Form 990)

## **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047

**ZUZZ** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

RURAL COMMUNITY ASSISTANCE CORPORATION

Employer identification number 94-2512284

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue pr	ice	<b>(f)</b> [	escription of	purpose	Defe	efeased be		(h) On behalf of issuer		ooled
									Yes	No	Yes	No	Yes	
	63-0304653	13033WNW9	6/03/2004	2,830	,000.	SEE PART	VI			X		X		X
В												<u> </u>		
C D												$\vdash \vdash$		<del>                                     </del>
Part II Proceeds												ш		
I dit ii   I Tocceus				А			В		С			D	)	
<b>1</b> Amount of bonds retired					•				<u> </u>				<u> </u>	
2 Amount of bonds legally defease														
3 Total proceeds of issue					30,00	0.								
4 Gross proceeds in reserve funds	 5				,,,,,	-								
5 Capitalized interest from proceed														
6 Proceeds in refunding escrows .												-		
7 Issuance costs from proceeds					96,46	2.								
8 Credit enhancement from proceed														
9 Working capital expenditures fro	m proceeds													
10 Capital expenditures from proce	eds			2,73	33,53	8.								
11 Other spent proceeds					,									
12 Other unspent proceeds														
13 Year of substantial completion														
				Yes	No	Yes	No	Yes	No	0	Ye	s	N	lo
14 Were the bonds issued as part of a prior to 2018, a current refunding	refunding issue of tax- g issue)?	exempt bonds (or,	if issued		Х									
Were the bonds issued as part of a prior to 2018, an advance refund	refunding issue of taxa	able bonds (or, if is	sued		Х									
16 Has the final allocation of proceed	eds been made?			X										
17 Does the organization maintain of proceeds?	adequate books and re	ecords to support	the final allocation	X										

## Part III Private Business Use

· · · · · · · · · · · · · · · · · · ·		A	ı	В	-	C		D
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?		Х						
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X						
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property?								
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		90		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		00		96		%
6 Total of lines 4 and 5		8		%		8		8
7 Does the bond issue meet the private security or payment test?		Х						
8 a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х						
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		0/0		0/0		0/0		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?		Х						
Part IV Arbitrage								
		Α		В		C		D
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty	Yes	No	Yes	No	Yes	No	Yes	No
in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?		_		,		,		1
a Rebate not due yet?		X						
<b>b</b> Exception to rebate?		X						
c No rebate due?		Х						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	Х							

#### Part IV Arbitrage (continued)

		Α	E	3	(	С	I	D
	Yes	No	Yes	No	Yes	No	Yes	No
<b>4 a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х						
<b>b</b> Name of provider						-		
c Term of hedge								
<b>d</b> Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
<b>b</b> Name of provider								
c Term of GIC.								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the requirements of section 148?		Х						
Part V Procedures To Undertake Corrective Action		•	•	•	•	•	•	•

#### Part V Procedures To Undertake Corrective Action

В С D Α Has the organization established written procedures to ensure that violations of federal tax Yes No Yes No Yes No Yes No requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?.....

Part VI | Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.

#### ADDITIONAL INFORMATION

SCHEDULE K, PART I, BOND ISSUES:

- (A) ISSUER NAME: CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK
- (F) DESCRIPTION OF PURPOSE:

FINANCE THE PURCHASE OF RCAC'S HEADQUARTERS BUILDING IN WEST SACRAMENTO, CA

#### SCHEDULE O (Form 990)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

RURAL COMMUNITY ASSISTANCE CORPORATION

Employer identification number 94–2512284

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

COMMUNITY & ENVIRONMENTAL SERVICES:

RCAC ASSISTED 1,337 RURAL COMMUNITIES TO BUILD, IMPROVE, MANAGE, OPERATE OR FINANCE DRINKING WATER, WASTEWATER OR SOLID WASTE SYSTEMS. RCAC REACHED MORE THAN 14,000 TRAINING PARTICIPANTS THROUGH 442 WORKSHOPS ON TECHNICAL, MANAGERIAL, AND FINANCIAL TOPICS RELATED TO ENVIRONMENTAL INFRASTRUCTURE. RCAC PROVIDED MORE THAN 130,000 HOURS OF TECHNICAL ASSISTANCE AND TRAINING TO INDIGENOUS COMMUNITIES IN THE WEST.

RCAC'S BUILDING RURAL ECONOMIES PROGRAM CONTINUES TO THRIVE AND SERVED 71 PROJECTS
THIS YEAR. TWO YEARS AGO, WE LAUNCHED A NEW SERVICE TO SUPPORT INDIVIDUAL RURAL-BASED
BUSINESSES WITH BUSINESS COACHING. THIS YEAR, WE PROVIDED THESE DIRECT ONE-ON-ONE
BUSINESS COACHING SERVICES TO SUPPORT 108 RURAL BUSINESSES DURING THE YEAR.

#### FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS

LOAN FUND:

THE DEPARTMENT HAD A PRODUCTIVE YEAR EXCEEDING OUR 2022 LENDING ACTIVITY. THE LOAN FUND FINANCED 139 PROJECTS LENDING OVER \$93.8 MILLION IN OUR RURAL COMMUNITIES. THIS GENERATED 865 OF AFFORDABLE HOUSING UNITS, HELPED PRODUCE AND REPAIR 10,116 WASTE/WATER CONNECTIONS, CREATED 57,781 IN COMMUNITY FACILITY SPACE AND HELPED CREATE OR RETAIN 1,937 JOBS. RCAC PROVIDED RELIEF LOANS TO OUR BUSINESS OWNERS STRUGGLING FROM THE IMPACT OF COVID AND THE CURRENT ECONOMY. THE PIPELINE OF APPLICATIONS REMAINS STRONG, THE OUTSTANDING PORTFOLIO STOOD AT OVER \$107 MILLION WITH A DELINQUENCY RATE OF LESS THAN 3% PERCENT. A CLOSING AND SERVICING MANAGER WERE ADDED TO THE DEPARTMENT AND A NEW ASSISTANT CREDIT AND PRODUCTION MANAGER HAS

#### FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACCOMPLISHMENTS

HOUSING:

OUR STRONGER SELF HELP GRANTEES SEEM TO HAVE RECOVERED THEIR PRE-PANDEMIC VOLUME WHILE SMALLER GRANTEES STRUGGLE AND A FEW COME AND A FEW GO.

HOUSING COUNSELING MANAGEMENT CHANGED AGAIN IN FY23, NOW HAVING A DEDICATED MANAGER RATHER THAN A SHARED POSITION. FEDERAL AND PHILANTHROPIC FUNDS CONTINUED TO BE AVAILABLE FOR USE BY SUB-GRANTEES TO ASSIST WITH FORECLOSURES.

DEVELOPMENT SOLUTIONS COMPLETED CONTINUED TO PROVIDE TECHNICAL ASSISTANCE ON A VARIETY OF PROJECTS INCLUDING A PERMANENT SUPPORTIVE HOUSING PROJECT IN KALISPELL. MONTANA AND A MOBILE HOME PARK RECONSTRUCTION IN RIVERSIDE COUNTY, CALIFORNIA. THIRD GROUP OF TRIBAL HOUSING ORGANIZATIONS BEGAN THEIR PARTICIPATION IN THE TRIBAL HOUSING EXCELLENCE ACADEMY (THE ACADEMY) WHICH WILL CONTINUE WITH CLASSES AND INDIVIDUAL TECHNICAL ASSISTANCE INTO THE NEXT FISCAL YEAR.

THE HOMEOWNERSHIP PROGRAM CONTINUED TO SUPPORT USDA RURAL DEVELOPMENT'S SECTION 502 DIRECT MORTGAGE LOAN PROGRAM THROUGH TRAINING, INTERMEDIARY PROCESSING SERVICES AND GENERAL PROMOTION TO UNDERSERVED COMMUNITIES OF COLOR.

THE DISASTER RECOVERY SERVICES PROGRAM IS WORKING ON LONG-TERM RECOVERY IN NEW MEXICO AND CALIFORNIA, INCLUDING AN ANALYSIS OF MITIGATION MEASURES WHICH COULD HELP STABILIZE OR EVEN REDUCE RESIDENTIAL FIRE INSURANCE PREMIUMS IN HIGH-RISK AREAS.

#### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

RCAC'S OTHER SERVICES INCLUDE CAPACITY BUILDING, TRAINING, AND RESOURCES FOR OTHER NONPROFIT ORGANIZATIONS.

EXTERNAL PARTIES.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE FORM 990 IS PREPARED BY MUN, CPAS WITH THE SUPPORTING DOCUMENTS PROVIDED BY RCAC STAFF. THE CONTROLLER AND CFO REVIEW THE FORM INTERNALLY BEFORE AND THEN SUBMIT THE FORM FOR FINANCE COMMITTEE'S REVIEW AND APPROVAL. THEN THE FINANCE COMMITTEE PRESENTS IT TO THE FULL BOARD AND IT IS REVIEWED AND APPROVED BY THE BOARD IN THEIR FEBRUARY BOARD MEETING. AT TIMES, THE BOARD REQUESTS CHANGES TO BE MADE TO THE DOCUMENT. ONCE THE FORM IS REVISED, IT IS READY FOR OUR CEO'S SIGNATURE. AFTER GETTING IT SIGNED BY OUR CEO, SUZANNE ANARDE-DEVENPORT, WE SUBMIT IT TO THE IRS AND THEN WE POST IT ON OUR WEBSITE AT WWW.RCAC.ORG.

ALL STAFF ARE SUBJECT TO A CONFLICT OF INTEREST POLICY INCORPORATED INTO THE PERSONNEL PLAN. ADHERENCE TO AND MONITORING OF THE POLICY IS THE RESPONSIBILITY OF EACH EMPLOYEE, THEIR SUPERVISOR, AND THE HUMAN RESOURCES DEPARTMENT. IN ADDITION, ALL OFFICERS, BOARD OF DIRECTOR MEMBERS, AND SENIOR STAFF ARE SUBJECT TO AN

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ADDITIONAL "CONFLICT OF INTEREST AND CONFLICT OF LOYALTY POLICY". THIS ADDITIONAL POLICY REQUIRES ANNUAL REPORTING BY EACH PERSON AND PERIODIC REVIEWS BY INTERNAL OR

SENIOR LEADERSHIP TEAM (SLT) SIGNS AN ATTESTATION ANNUALLY, EITHER GRANTS AND CONTRACTS ADMINISTRATION (GCA) DEPARTMENT OR THE CEO EXECUTIVE ASSISTANT OVERSEES THE PROCESS.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

RCAC COMPLIES WITH THE CALIFORNIA NONPROFIT INTEGRITY ACT OF 2004, EFFECTIVE

1/1/2005, WHICH REQUIRES THE BOARD OF DIRECTORS OF ALL NONPROFIT ORGANIZATIONS TO

REVIEW AND APPROVE THE COMPENSATION, INCLUDING BENEFITS, OF THE ORGANIZATION'S

PRESIDENT OR CEO AND ITS TREASURER OR CFO. THE PURPOSE OF THE REVIEW IS TO ENSURE

THAT THE COMPENSATION IS "JUST" AND "REASONABLE". IN CONJUNCTION WITH THE REVIEW,

	<u> </u>
Name of the organization	Employer identification number
RURAL COMMUNITY ASSISTANCE CORPORATION	94-2512284

#### FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES (

THE RCAC BOARD OF DIRECTORS REVIEWS A COMPARISON, PREPARED BY OUR HUMAN RESOURCES
DEPARTMENT, OF CEO AND CFO COMPENSATION AT OTHER NONPROFIT ORGANIZATIONS. ADDITIONAL
RESOURCES AND OTHER COMPARATIVE INFORMATION MAY ALSO BE USED. THE SALARY SCALES AND
AVERAGE COMPENSATION INCREASES FOR ALL STAFF IS ALSO ANNUALLY REVIEWED AND APPROVED
BY THE BOARD OF DIRECTORS.

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

THE ORGANIZATION'S FINANCIAL STATEMENTS ARE POSTED ON THE WEBSITE. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT POSTED ON THE WEBSITE. HOWEVER, THEY ARE FILED IN OUR SHARED FOLDERS FOR STAFF REFERENCE AND USE. IT IS MADE AVAILABLE TO THE PUBLIC WHENEVER RCAC RECEIVES A REQUEST FOR IT.

#### FORM 990, PART IX, LINE 11G OTHER FEES FOR SERVICES

	_	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUND- RAISING
CONSULTANT	TOTAL Ş	4,275,231. 5 4,275,231.	3,515,234. \$ 3,515,234.	759,997. \$ 759,997.	\$ 0.

BAA Schedule O (Form 990) 2022

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

RURAL COMMUNITY ASSISTANCE CORPORATION

Employer identification number

94-2512284

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) RURAL QUALITY, LLC	PROVIDE TECH				RURAL
3120 FREEBOARD DRIVE, SUITE 201	ASST FOR				COMMUNITY
WEST SACRAMENTO, CA 95691	AFFRORDABLE				ASSISTANCE
45-1560484	HOUSING	CA	69,274.	3,000.	CORPORATION
(2) RURAL INTEGRITY, LLC	TECH ASST AND				RURAL
3120 FREEBOARD DRIVE, SUITE 201	LENDING SUPPORT				COMMUNITY
WEST SACRAMENTO, CA 95691	TO AFFORDABLE				ASSISTANCE
47-4023564	HOUSING	CA	0.	500.	CORPORATION
(3) RCAC MAILI, LLC	PROVIDE TECH				RURAL
3120 FREEBOARD DRIVE, SUITE 201	ASST FOR				COMMUNITY
WEST SACRAMENTO, CA 95691	AFFORDABLE				ASSISTANCE
84-2769254	HOUSING IN HI	CA	0.	0.	CORPORATION

Part II | Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Sec 512 controlled	(b)(13) d entity?
(1)						Yes	No
<u>(2)</u>							
<u></u>							
(4)							
(4) 							

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total income	(g) Share of end-of-year assets	Disp tio	h) ropor- nate ations?	K-1 (Form	Gene mana parti	aging	(k) Percentage ownership
SEE PART VII		country)		512-514)			Yes	No	1065)	Yes	No	
(1) GSAF, LLC 100 PINE STREET	LENDING TO SUPPORT		LOW									
SAN FRANCISCO, C			INCOME									
46-5350755	HOUSING	CA	INV. FUND		0.	0.		X	N/A		X	25.00
<u>(2)</u>												
(3)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Sec 512(b)(13) controlled entity?	
		country)	entity	or trust)				Yes	No
(1) RCAC MEADOW LLC									
3120 FREEBOARD DRIVE SUITE 201	DEVELOP								
WEST SACRAMENTO, CA 95691	AFFORDABLE								
84-2755886	HOUSING	CA	RCAC	C CORP	0.	30,912.	100.00		X
(2)									
(3)									

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

1 a

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

ŀ	<b>b</b> Gift, grant, or capital contribution to related organization(s)	1 b	X		
(	c Gift, grant, or capital contribution from related organization(s)	1 c	X		
•	d Loans or loan guarantees to or for related organization(s).	1 d	X		
•	e Loans or loan guarantees by related organization(s)	1 e	X		
	f Dividends from related organization(s)	1 f	X		
Ģ	g Sale of assets to related organization(s)	1 g	X		
ŀ	h Purchase of assets from related organization(s)	1 h	X		
	i Exchange of assets with related organization(s)	1i	X		
j	j Lease of facilities, equipment, or other assets to related organization(s)	1j	X		
	k Lease of facilities, equipment, or other assets from related organization(s).	1 k	X		
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	X		
ı	m Performance of services or membership or fundraising solicitations by related organization(s)	1 m	X		
1	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 n	X		
(	o Sharing of paid employees with related organization(s)	1 o	X		
F	p Reimbursement paid to related organization(s) for expenses	1 p	X		
q Reimbursement paid by related organization(s) for expenses.					
ı	r Other transfer of cash or property to related organization(s).	1r	X		
	s Other transfer of cash or property from related organization(s)	1 s	X		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.				
	(a) (b) (c) Name of related organization Transaction Amount involved Met	(d)	etermining		
		mount ir			
(1)					
· /					
(2)					
<u>-/</u>					
(3)					
ری					
(4)					
(5)					
(6)					
(6) BAA	A TEEA5003L 07/21/22 Schedule F	(Form	990) 2022		

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unre- lated, excluded from tax under	Are all	partners etion (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	tion	h) ropor- nate ations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana partr	nal or aging ner?	(k) Percentage ownership
			from tax under sections 512-514)	Yes	No	•		Yes	No	(1 01111 1 0 0 0 )	Yes	No	+
(1)													
	_												
	_												
(2)													
	]												
	_												
(2)													
(3)	-												
	1												
<u>(4)</u>	-												
	-												
	-												
(5)													
	<u> </u>												
	-												
(6)													
	]												
	<u> </u>												
(7)													
32	†												
	]												
	-												
	-												

Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.

### PART III - PARTNERSHIP FULL NAME, ADDRESS, FEIN

GSAF, LLC 46-5350755 100 PINE STREET #1800 SAN FRANCISCO, CA 94111

BAA Schedule R (Form 990) 2022 TEEA5005L 07/21/22

## **Continuation Sheet for Schedule R**

2022

Continuation Page 1 of 1

Name of filing organization
RURAL COMMUNITY ASSISTANCE CORPORATION

Employer identification number

94-2512284

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	(f) Direct controlling entity
WINGATE VILLAGE GP LLC 321 E. CENTER ST. MOAB, UT 84532 85-0511360	DEVELOP AFFORDABLE HOUSING	CA	0.	0.	RCAC & HASU
00 0011000	HOODING	OI1	<u> </u>	0.	Rolle a line
	TEEA5101L 0	7/21/22		Schedule <b>R</b>	Cont (Form 990) 2022

2022

# **FEDERAL WORKSHEETS**

PAGE 1

#### **RURAL COMMUNITY ASSISTANCE CORPORATION**

94-2512284

# RENTAL INCOME WORKSHEET FORM 990

GROSS RENTAL INCOME	. \$	106,946.
EXPENSES		
DEPRECIATION		188,833.
INSURANCE		51,389.
INTEREST		76,257.
MANAGEMENT FEES		146,909.
SUPPLIES		7,498.
TAXES		4,583.
WAGES AND SALARIES		28,917.
OCCUPANCY REALLOCATION		-385,678.
TOTAL EXPENSES	\$	118,708.
NET RENTAL INCOME OR LOSS	\$	-11,762.

# FORM 990, PART III, LINE 4E PROGRAM SERVICES TOTALS

	PROGRAM SERVICES TOTAL	FORM 990	SOURCE
TOTAL EXPENSES	32,791,363.	3,067,544.	PART IX, LINE 25, COL. B
GRANTS	0.		PART IX, LINES 1-3, COL. B
REVENUE	0.		PART VIII, LINE 2, COL. A

# FORM 990, PART IX, LINE 24E OTHER EXPENSES

	(A)	(B)	(C)	(D)
_	TOTAL	PROGRAM SERVICES	MANAGEMENT & GENERAL	FUNDRAISING
AWARDS NON-TAXABLE	138.	138.		
BANK SERVICE CHARGE	32,797.	32,797.		
CAPITALIZATION OF DEVELOP COST	-109,318.	-109,318.		
CONSUMABLE SUPPLIES	182,933.		182,933.	
CONTRIBUTIONS	11,461.	11,461.		
POSTAGE AND SHIPPING	65,253.	45,304.	19,949.	
PRINTING AND PUBLICATIONS	83,361.	79,656.	3,705.	
PROJECT SPECIFIC -SUPPLIES	53,017.	47,252.	5,765.	
PROVISION FOR BAD DEBT	141.	141.		
RECRUITMENT & ADVERTISMENT	98 <b>,</b> 572.	865.	97,707.	
TAXES, LICENSES AND FEES	96,753.	86,029.	10,724.	
TOTAL \$	515,108.	194,325.	\$ 320,783.	\$ 0.